

To: University Council on Academic Priorities (UCAP) Work Group Chairs
Martha Bedard, Dean of University Libraries
Douglas Brown, Dean of Anderson Schools of Management
Michael Dougher, Sr. Vice Provost of Academic Affairs
Julia Fulghum, VP Research & Economic Development
Donald Godwin, Executive Associate Dean for Education
Gary Harrison, Dean of Graduate Studies
Kate Krause, Interim Director of University College
Rita Martinez-Purson, Dean of Continuing Education
Mark Peceny, Dean of Arts & Sciences
Curtis Porter, AVP for Academic Administration
Catalin Roman, Dean of Engineering
Kevin Washburn, Dean of Law School

From: Chaouki Abdallah, Interim Provost & EVP for Academic Affairs



C: Geraldine Forbes, Dean of A&P & Chair of the UCAP
Porus Olpodwala, UCAP Consultant
Melissa Vargas, Chief of Staff/Strategic Planner

Date: January 19, 2012

Subject: UCAP Instructions for Work Group Chairs

Thank you for agreeing to serve as co-chairs of one of the five work groups of the University Council on Academic Priorities (UCAP). Your leadership will be important in facilitating inclusive discussions about the themes and how they relate to our future. With regard to membership of the workgroups, we are using the following criteria:

- Co-chairs were selected by Provost Abdallah & Dean Geraldine Forbes, Chair of UCAP
- The “potential UCAP membership list” for each group (listed below) was derived from self-selection process at 12/21/11 meeting but you are not required to choose those individuals to serve
- Representation from ASUNM, GPSA, Faculty Senate and Staff Council has been solicited for each work group by the Provost’s Office – nominations are due January 20.
- Co-chairs will be responsible for populating the remaining membership of their work groups ensuring broad representation from across campus while also keeping the size manageable.

For those of you who were available, we had an introductory meeting on January 6, 2012 to outline the process and expected outcomes. For those of you unable to attend the meeting, we want to provide additional guidance in a number of areas.

Once your work groups are assembled, we ask that you work to take the themes and add, detract, and shape the topics based on the original feedback from UCAP members and, most importantly, the ideas of your work group and develop your initial thoughts. If you have specific financial or institutional data needs during your deliberations, please direct your requests to Curtis Porter at cporter@unm.edu.

In order to maintain some degree of consistency in the draft reports, we have decided to provide desired format based on the attached sample document from the University of California (USC). It uses the following outline:

- Theme
- Questions
- Rationale
- Preliminary Ideas/Suggested Approaches
- Conclusion

If you are interested in a copy of the entire USC document, please contact jenlov22@unm.edu.

Draft reports are due to the Provost's Office on March 15, 2012. You may contact me, Geraldine or Melissa if you have specific questions.

Work Group Themes

1. Value/Value Systems & Comparative Advantage (Co-chairs Douglas Brown & Rita Martinez-Purson)

Who do we serve?

Purpose of higher education

Service to "emerging majority"

Attitude towards competition

UNM in New Mexico

Notion of a flagship university

Global footprint

Comparative advantage

- Infrastructure and Facilities
- Libraries

(Potential UCAP Members: Martha Bedard, Holly Buchanan, Michael Dougher, Gil Gonzales, Tim Gutierrez, Gary Harrison, Mary Kenney, Mark Peceny, Richard Sax, Jake Wellman)

2. Improving Undergraduate Education (Co-chairs Kevin Washburn, Mark Peceny, Donald Godwin, Kate Krause)

Access, affordability, standards

Retention

Incentives for good teaching

Contingent faculty

On campus housing

Rationalize branch instruction

Academics & athletics

(Potential UCAP Members: Michael Dougher, Donald Godwin, Gil Gonzales, Kate Krause, Rita Martinez-Purson, Richard Sax, Jake Wellman)

3. New Institutional Models (Co-chairs Michael Dougher, Catalin Roman)

Interdisciplinary the norm

Rationalize program assessment

Relationship to city and state

Smart growth

Role and voice of faculty

(Potential UCAP Members: Martha Bedard, Doug Brown, Holly Buchanan, Jean Giddens, Gil Gonzales, Richard Howell, Kate Krause, Rita Martinez-Purson, Catalin Roman, Kevin Washburn, Jake Wellman)

4. Research & Graduate Education (Co-chairs Julia Fulghum, Gary Harrison)

Role/cost of being the flagship Research I institution in the State

State funding formula

Link with national laboratories

(Potential UCAP Members: Holly Buchanan, Jean Giddens, Donald Godwin, Tim Gutierrez, Gary Harrison, Richard Howell, Mark Peceny, Catalin Roman)

5. Financial Analysis (Co-chairs Curtis Porter, Martha Bedard)

Reduce costs

New tuition models

Economic impact

(Potential UCAP Members: Douglas Brown, Julia Fulghum, Chris Vallejos, Jake Wellman)